

Willcox Unified School District

Cochise County

Efficiency peer groups 5 and T-10, Achievement peer group 6¹

Legislative district(s): 14

District size, location:

Medium, Rural

Students attending:

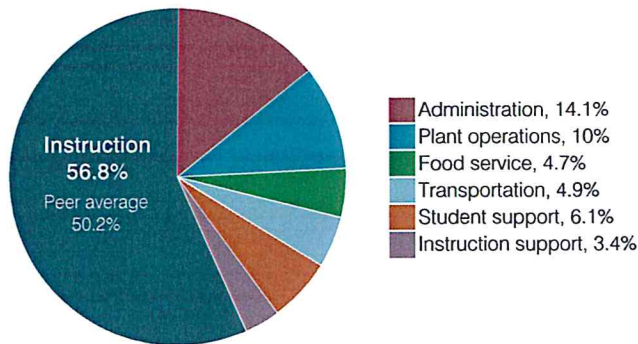
1,101

Number of schools:

3

OPERATIONAL EFFICIENCY

Spending by operational area



Efficiency measures relative to peer averages

| Operational area | Measure | District | Peer average | State average |
|------------------|--------------------------------------|----------|--------------|---------------|
| Administration | Cost per pupil | \$1,118 | \$1,102 | \$844 |
| | Students per administrative position | 47 | 53 | 67 |
| Plant operations | Cost per square foot | \$3.19 | \$5.20 | \$6.30 |
| | Square footage per student | 248 | 263 | 155 |
| Food service | Cost per meal | \$3.33 | \$3.54 | \$2.88 |
| Transportation | Cost per mile | \$2.30 | \$1.93 | \$3.84 |
| | Cost per rider | \$1,436 | \$1,267 | \$1,198 |

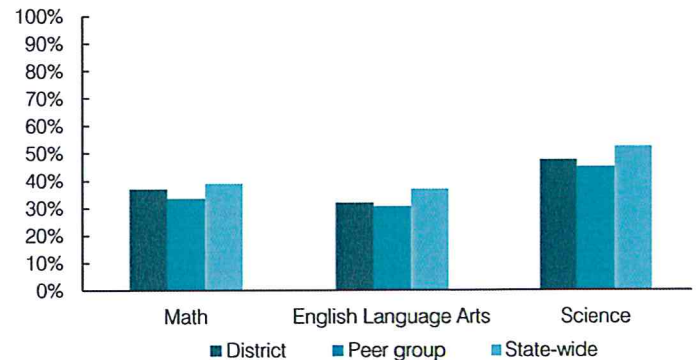
Very low Low Comparable High Very high

Per pupil spending

| Spending by area | District | | Peer average | State average |
|---------------------------------|-----------------|-----------------|------------------|-----------------|
| | 2016 | 2017 | 2017 | 2017 |
| Instruction | \$ 4,425 | \$ 4,500 | \$ 4,541 | \$ 4,377 |
| Administration | 1,056 | 1,118 | 1,102 | 844 |
| Plant operations | 809 | 792 | 1,289 | 977 |
| Food service | 368 | 370 | 396 | 422 |
| Transportation | 343 | 389 | 488 | 381 |
| Student support | 488 | 486 | 632 | 679 |
| Instruction support | 242 | 266 | 346 | 461 |
| Total operational | \$ 7,731 | \$ 7,921 | \$ 8,794 | \$ 8,141 |
| Land and buildings | \$ 91 | \$ 42 | \$ 764 | \$ 691 |
| Equipment | 257 | 327 | 536 | 424 |
| Interest | 438 | 410 | 221 | 236 |
| Other | 0 | 1 | 78 | 161 |
| Total nonoperational | \$ 786 | \$ 780 | \$ 1,599 | \$ 1,512 |
| Total per pupil spending | \$ 8,517 | \$ 8,701 | \$ 10,393 | \$ 9,653 |

STUDENT ACHIEVEMENT, STUDENT AND TEACHER MEASURES, AND REVENUES

Students who passed state assessments



Student and teacher measures

| Measure | District | Peer average | State average |
|---|----------|--------------|---------------|
| Attendance rate | 98% | 94% | 94% |
| Graduation rate (2016) | 82% | 84% | 80% |
| Poverty rate (2016) | 29% | 32% | 22% |
| Special education population | NR | 14% | 12% |
| Students per teacher | 15.5 | 16.4 | 18.5 |
| Average teacher salary | \$39,910 | \$44,227 | \$48,372 |
| Amount from Prop 301 | \$4,833 | \$5,336 | \$5,840 |
| Average years of teacher experience | 13.1 | 12.6 | 11.3 |
| Percentage of teachers in first 3 years | 11% | 17% | 19% |

Per pupil revenues

| Revenues by source | District | | Peer average | State average |
|---------------------------------|-----------------|-----------------|-----------------|-----------------|
| | 2016 | 2017 | 2017 | 2017 |
| Federal | \$ 1,294 | \$ 1,243 | \$ 3,999 | \$ 1,318 |
| State | 4,341 | 4,130 | 4,066 | 3,831 |
| Local | 5,390 | 4,907 | 4,210 | 4,443 |
| Total per pupil revenues | \$11,025 | \$10,280 | \$12,275 | \$ 9,592 |

Select revenues from common sources

| Source | District | Peer average | State average |
|------------------------------|----------|--------------|---------------|
| Equalization formula funding | \$ 5,940 | \$ 5,980 | \$ 5,929 |
| Amount from Prop 123 | 240 | 242 | 243 |
| Prop 123 additional funding | 48 | 49 | 49 |
| Grants | 1,305 | 1,266 | 1,751 |
| Donations and tax credits | 104 | 47 | 138 |

Select revenues from less common sources

| Source | District | Peer average | Number of peers receiving |
|-------------------------------|----------|--------------|---------------------------|
| Desegregation | \$ 0 | \$ 0 | 1 of 29 |
| Small school adjustment | 0 | 0 | 0 of 29 |
| Federal impact aid | 0 | 0 | 14 of 29 |
| Voter-approved levy increases | 1,341 | 1,596 | 20 of 29 |

¹ See Appendix A for information such as districts included in each peer group and Appendix B for sources and methodology.